

TOWARD ZERO WATER WASTE

OUR GOAL IS TO MOVE TOWARD A ZERO-WASTE MODEL, WHERE INNOVATION AND EFFICIENCY WORK TOGETHER TO OPTIMIZE THE USE OF RESOURCES, STRENGTHEN THE RESILIENCE OF OUR OPERATIONS, AND CONTRIBUTE TO MORE SUSTAINABLE MANAGEMENT OVER TIME.



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As part of our sustainability strategy, we manage water using a comprehensive approach that prioritizes efficiency and emphasizes the responsible use of this resource in the communities where we operate.

We focus on three main areas to ensure responsible water use as a shared resource: reducing water consumption, water circularity, treatment and reuse, and mitigating water-related risks.

01

REDUCING WATER CONSUMPTION

We strive to be efficient water users at all our work sites through 3 main approaches:

Reducing water consumption in cleaning processes

The Global Quality and Safety team has rolled out a series of global training sessions to promote efficient cleaning practices across all our operations through the use of steam machines, COP (Cleaning Out of Place) for removable equipment and CIP (Cleaning In Place) systems with local treatment and reuse for closed circuits, as well as strategic partnerships with cleaning chemical suppliers to reduce water consumption.

General Services

We seek to foster a culture of change to adopt disruptive technologies, raising awareness among our teams and providing technical training to facilitate the transition to new, more sustainable practices. We have our water micro-community, a space where leaders from different plants and bakeries share best practices for implementation in other operations.

Process Services

We believe that innovation is a strategic component for achieving our goals, so we continue to collaborate with technical, innovation, and GB Ventures teams to explore emerging technologies that will further improve our water efficiency.

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REUSE AND UTILIZATION OF TREATED WATER

It is essential for us to continue promoting the reuse of water used in our operations undergoes a treatment process for reuse, whether through internal or external water treatment.

Utilization

We use water in processes such as:

- Landscape irrigation
- Water supply to third parties for recreational use
- Infiltration/absorption wells vs. local regulations
- Vehicle washing
- Cleaning outside production areas
- Condensers in refrigeration cycles
- Reuse in external areas

We will continue to adopt and promote the use of advanced technology to achieve water circularity at each of our operations, paying special attention to our sites located in areas prone to water stress.

Responsible Discharges

We strive to ensure that all our operational sites discharge wastewater in accordance with local, internal, or external standards. We conduct routine analyses to verify its quality and determine whether it can be reused, discharged, or if corrective actions of any kind are required to meet our high standards.

03

WATER RISK MITIGATION

Through our water risk analysis, we have identified the workplaces (bakeries, plants, and distribution centers) and agricultural sites most at risk of water stress. Using this information, we have developed our Water Mitigation Plan, based on best practices for reducing water consumption and reusing treated water. We do this while also taking into account the social, natural, and economic contexts of the locations where our operational centers are situated. The risk analysis exercise is updated approximately every 3 years to ensure we stay ahead of evolving contexts and scenarios, and to be able to act on any new developments that might require a modification to the Water Mitigation Plan.

In this plan, we establish key tasks so that sites in areas of extremely high water stress can implement key actions to mitigate risks, ensuring the continuity of operations and the circularity of water. Some of our main activities include:

- **Following our mandatory practices** to aim for 100% (or as close as possible) reuse of water in our processes.
- **Seeking alternative water sources** that pose lower risks and offer greater diversification to mitigate specific impacts.
- **Conducting efficient cleaning** of our equipment and logistics vehicles.
- **Participating in water funds** to protect local watersheds in collaboration with other companies and organizations.
- **Promoting forest restoration activities**, such as reforestation campaigns and the development of urban forests, with the aim of strengthening ecosystem services associated with vegetation, including water infiltration into the soil and the conservation of green spaces in various locations.

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