

| LEGAL ENTITY                                  | GB<br>BUSINESS<br>STRUCTURE<br>ACTIVITY | STATUS | REGION         | TOTAL<br>PERCENTAGE<br>OF<br>PARTICIPATION |
|-----------------------------------------------|-----------------------------------------|--------|----------------|--------------------------------------------|
| A1C Foods, LTD                                | Associate                               | Active | Israel         | 15.00%                                     |
| Advantafirst Capital Financial Services, LLC. | Operator                                | Active | USA            | 100.00%                                    |
| Algama S.A.S.                                 | Associate                               | Active | France         | 7.70%                                      |
| Amaritta Foods S.L.                           | Operator                                | Active | Spain          | 100.00%                                    |
| Arlington Valley Farms, LLC                   | Associate                               | Active | USA            | 13.20%                                     |
| Arnold Sales Company, LLC.                    | Without Operations                      | Active | USA            | 100.00%                                    |
| BBI QSR Holding S.L.                          | Sub Holding                             | Active | Spain          | 100.00%                                    |
| BB Global Investing Holding S.L.U.            | Sub Holding                             | Active | Spain          | 100.00%                                    |
| Bakery Iberian Investments, S.L.              | Sub Holding                             | Active | Spain          | 100.00%                                    |
| Barcel Brasil Ltda                            | Operator                                | Active | Brasil         | 100.00%                                    |
| Barcel Chile S.A.                             | Operator                                | Active | Chile          | 100.00%                                    |
| Barcel de el Salvador S.A. de C.V.            | Operator                                | Active | El Salvador    | 100.00%                                    |
| Barcel España SLU                             | Sub Holding/ Real Estate                | Active | Spain          | 100.00%                                    |
| Barcel Internacional S.A.P.I de C.V.          | Sub Holding                             | Active | Mexico         | 97.70%                                     |
| Barcel México, S.A. de C.V.                   | Real Estate                             | Active | Mexico         | 100.00%                                    |
| Barcel Romania S.A.                           | Operator                                | Active | Romania        | 100.00%                                    |
| Barcel Snacks UK Limited                      | Operator                                | Active | United Kingdom | 100.00%                                    |
| Barcel USA, LLC                               | Operator                                | Active | USA            | 100.00%                                    |
| Barcel, S.A. de C.V.                          | Sub Holding / Operator                  | Active | Mexico         | 97.75%                                     |
| Beijing Mankattan Food Technology Co Ltd      | Operator                                | Active | China          | 100.00%                                    |
| Beta San Miguel, S.A. de C.V.                 | Associate                               | Active | Mexico         | 8.42%                                      |
| Bimar Internacional, S.A. de C.V.             | Services                                | Active | Mexico         | 100.00%                                    |

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|-----------------------------------------|-----------------------|--------|-------------|---------|
| Bimbo (Beijing) Food Co., LTD           | Operator              | Active | China       | 99.86%  |
| Bimbo Bakehouse, Inc (canadian company) | Operator              | Active | Canada      | 100.00% |
| Bimbo Bakehouse, LLC. (Delaware)        | Operator              | Active | USA         | 100.00% |
| Bimbo Bakeries India Private Limited    | Sub Holding/ Operator | Active | India       | 100.00% |
| Bimbo Bakeries USA, INC.                | Sub Holding/ Operator | Active | USA         | 100.00% |
| Bimbo Bakeries, Inc.                    | Sub Holding           | Active | USA         | 99.98%  |
| Bimbo de Baja California, S.A. de C.V.  | Real Estate           | Active | Mexico      | 100.00% |
| Bimbo de Centroamérica, S.A.            | Operator              | Active | Guatemala   | 98.71%  |
| Bimbo de Chihuahua, S.A. de C.V.        | Real Estate           | Active | Mexico      | 98.00%  |
| Bimbo de Colombia, S.A.                 | Operator              | Active | Colombia    | 100.00% |
| Bimbo de Costa Rica S.A.                | Sub Holding/Operator  | Active | Costa Rica  | 100.00% |
| Bimbo de El Salvador, S.A. de C.V.      | Operator              | Active | El Salvador | 99.49%  |
| Bimbo de Guatemala, S.A.                | Operator              | Active | Guatemala   | 100.00% |
| Bimbo de Honduras, S.A. de C.V.         | Operator              | Active | Honduras    | 100.00% |
| Bimbo de Nicaragua, S.A.                | Operator              | Active | Nicaragua   | 100.00% |
| Bimbo de Occidente, S.A. de C.V.        | Real Estate           | Active | Mexico      | 99.99%  |
| Bimbo de Panamá, S.A.                   | Operator              | Active | Panama      | 100.00% |
| Bimbo de Puebla, S.A. de C.V.           | Real Estate           | Active | Mexico      | 89.37%  |
| Bimbo de San Luis Potosí, S.A. de C.V.  | Real Estate           | Active | Mexico      | 90.00%  |
| Bimbo de Toluca, S.A. de C.V.           | Real Estate           | Active | Mexico      | 100.00% |
| Bimbo de Venezuela, C.A.                | Operator              | Active | Venezuela   | 100.00% |
| Bimbo de Yucatán, S.A. de C.V.          | Real Estate           | Active | Mexico      | 100.00% |
| Bimbo del Centro, S.A. de C.V.          | Real Estate           | Active | Mexico      | 96.21%  |
| Bimbo del Golfo, S.A. de C.V.           | Real Estate           | Active | Mexico      | 99.15%  |
| Bimbo del Noroeste, S.A. de C.V.        | Real Estate           | Active | Mexico      | 99.97%  |
| Bimbo del Norte, S.A. de C.V.           | Real Estate           | Active | Mexico      | 99.99%  |
| Bimbo del Pacífico, S.A. de C.V.        | Real Estate           | Active | Mexico      | 99.09%  |

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| Bimbo del Sureste, S.A. de C.V.                         | Real Estate                      | Active | Mexico       | 98.50%  |
| Bimbo do Brasil, LTDA                                   | Operator                         | Active | Brasil       | 100.00% |
| Bimbo Donuts Canarias S.L.U.                            | Operator                         | Active | Spain        | 100.00% |
| Bimbo Donuts Iberia, S.A.U.                             | Sub Holding / Operator           | Active | Spain        | 100.00% |
| Bimbo Donuts Pirineus, S.L.U.                           | Operator                         | Active | Andorra      | 100.00% |
| Bimbo Donuts Portugal, LDA.                             | Sub Holding / Operator           | Active | Portugal     | 100.00% |
| Bimbo Ecuador, S.A.                                     | Operator                         | Active | Ecuador      | 100.00% |
| Bimbo Foods Bakeries Distribution, LLC                  | Without Operations               | Active | USA          | 100.00% |
| Bimbo Lerma, S.A. de C.V.                               | Sub Holding / Without Operations | Active | Mexico       | 100.00% |
| Bimbo Morocco, S.A.R.L.                                 | Operator                         | Active | Morocco      | 100.00% |
| Bimbo Paraguay, S.A.                                    | Operator                         | Active | Paraguay     | 100.00% |
| Bimbo QSR Aix (SAS)                                     | Operator                         | Active | France       | 100.00% |
| Bimbo QSR Colorado, LLC                                 | Operator                         | Active | USA          | 100.00% |
| Bimbo QSR Fleury S.A.S.                                 | Sub Holding                      | Active | France       | 100.00% |
| Bimbo QSR Holdings South Africa                         | Sub Holding                      | Active | South Africa | 100.00% |
| Bimbo QSR Hu Bei Food Technology Co., Ltd               | Operator                         | Active | China        | 100.00% |
| Bimbo QSR Italy S.R.L.                                  | Operator                         | Active | Italy        | 100.00% |
| Bimbo QSR Kazakhstan LLP                                | Operator                         | Active | Kazakhstan   | 51.00%  |
| Bimbo QSR Korea Inc.                                    | Operator                         | Active | Korea        | 100.00% |
| Bimbo QSR Ohio LLC                                      | Sub Holding                      | Active | USA          | 100.00% |
| Bimbo QSR Plessis S.A.S.                                | Operator                         | Active | France       | 100.00% |
| Bimbo QSR Russ LLC (Rusia)                              | Operator                         | Active | Russia       | 100.00% |
| Bimbo QSR Turkey Gida Sanayi ve Ticaret Limited Sirketi | Operator                         | Active | Turkey       | 100.00% |
| Bimbo QSR Ukraine                                       | Operator                         | Active | Ukraine      | 100.00% |
| Bimbo QSR US LLC                                        | Sub Holding                      | Active | USA          | 100.00% |
| Bimbo QSR Zhe Jiang Food Technology Co, Ltd.            | Operator                         | Active | China        | 100.00% |

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| Bimbo República Dominicana, S.A.S.                   | Operator                        | Active | Dominican Republic | 100.00% |
| Bimbo, S.A. de C.V.                                  | Sub Holding / Operator          | Active | Mexico             | 97.00%  |
| Bimbo, S.A.U.                                        | Sub Holding / Operator          | Active | Spain              | 100.00% |
| Bimbonet Servicios S.A.P.I. de C.V.                  | Services                        | Active | Mexico             | 100.00% |
| Caja de Ahorros de Trabajadores de Grupo Bimbo, S.C. | Services                        | Active | Mexico             | 100.00% |
| Calidalia S.L.                                       | Associate                       | Active | Spain              | 3.08%   |
| Canada Bread Company, LTD.                           | Operator                        | Active | Canada             | 100.00% |
| Carrs Food UK                                        | Sub Holding/ Without Operations | Active | United Kingdom     | 100.00% |
| Celbar Global Investments S.L.                       | Sub Holding                     | Active | Spain              | 100.00% |
| Celbar Snacks International Inc.                     | Sub Holding/ Real Estate        | Active | USA                | 100.00% |
| Centro de Servicios Compartidos Bimbo S.A.           | Services                        | Active | Costa Rica         | 100.00% |
| Chia Mia, S.A..P.I. de C.V.                          | Associate                       | Active | Mexico             | 10.94%  |
| Cincalimentos S.A. de C.V.                           | Associate                       | Active | Mexico             | 36.30%  |
| Click Top Management SA                              | Operator                        | Active | Rumania            | 100.00% |
| Código Foods S.A.P.I. de C.V.                        | Associate                       | Active | Mexico             | 35.00%  |
| Compañía de Alimentos Fargo, S.A.                    | Sub Holding / Operator          | Active | Argentina          | 99.99%  |
| Compañía Industrial Lido Pozuelo, S.A. de C.V.       | Operator                        | Active | Honduras           | 100.00% |
| Congelación y Almacenaje del Centro, S.A. de C.V.    | Associate                       | Active | Mexico             | 14.58%  |
| Consultores Unidos, S.A. de C.V.                     | Sub Holding / Real Estate       | Active | Mexico             | 100.00% |
| Cooperativa Valenciana El Plantío y La Cañada        | Associate                       | Active | Spain              | 0.0003% |
| Corporativo Bimbo, S.A. de C.V.                      | Sub Holding / Services          | Active | Mexico             | 100.00% |
| Don Don d.o.o.                                       | Operator                        | Active | Slovenia           | 100.00% |
| Dulces del Campo S.A.U.                              | Operator                        | Active | Spain              | 100.00% |
| Earthgrains Baking Companies, LLC                    | Without Operations              | Active | USA                | 100.00% |
| East Balt Bakery of Beijing Co. Ltd.                 | Operator                        | Active | China              | 100.00% |

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|-------------------------------------------------------------------|-----------------------|--------|----------------|---------|
| East Balt Bakery of Hangzhou Co. Ltd.                             | Operator              | Active | China          | 100.00% |
| East Balt Bakery of Hangzhou LLC.                                 | Sub Holding           | Active | USA            | 100.00% |
| East Balt Bakery of Shanghai Co. Ltd.                             | Operator              | Active | China          | 100.00% |
| East Balt Bakery of Tianjin Co. Ltd.                              | Operator              | Active | China          | 100.00% |
| East Balt Bakery of Wuhan Co. Ltd.                                | Operator              | Active | China          | 100.00% |
| East Balt Bakery Shenyang Co.                                     | Operator              | Active | China          | 100.00% |
| Eat Just, Inc                                                     | Associate             | Active | USA            | 0.33%   |
| EB Holdings (US2) LLC.                                            | Sub Holding           | Active | USA            | 100.00% |
| Efform, S.A. de C.V.                                              | Associate             | Active | Mexico         | 23.14%  |
| Emmy's Organics LLC.                                              | Operator              | Active | USA            | 100.00% |
| Eranova, S.A.S.                                                   | Associate             | Active | France         | 22.00%  |
| Fábrica de Galletas La Moderna S.A. de C.V.                       | Associate             | Active | Mexico         | 50.00%  |
| Fideicomiso AAA Grupo Bimbo                                       | Services              | Active | Mexico         | 100.00% |
| Fin Común Servicios Financieros Comunitarios, S.A. de C.V.,S.F.P. | Associate             | Active | Mexico         | 42.68%  |
| Fortisa Swiss AG                                                  | Operator              | Active | Switzerland    | 60.00%  |
| Fruitex de México, S.A.P.I. de C.V.                               | Associate             | Active | Mexico         | 17.00%  |
| Galletas Lara, S.A. de C.V.                                       | Real Estate           | Active | Mexico         | 100.00% |
| Gastronomía Avanzada en Pastelerías, S.A. de C.V.                 | Real Estate           | Active | Mexico         | 100.00% |
| Global Sustainable Investments SA                                 | Services              | Active | Spain          | 100.00% |
| Grupo Bimbo UK, LTD.                                              | Sub Holding/ Operator | Active | United Kingdom | 100.00% |
| Grupo Bimbo S.A.B. de C.V.                                        | Holding               | Active | Mexico         | Holding |
| Grupo de Soporte Paterna 2020 S.L.U.                              | Services              | Active | Spain          | 100.00% |
| Grupo La Moderna, S.A. de C.V.                                    | Associate             | Active | Mexico         | 3.59%   |
| Guangdong Mankattan Food Co Ltd                                   | Operator              | Active | China          | 100.00% |
| Harbinger Motors Inc                                              | Associate             | Active | USA            | 0.80%   |
| Hazpan, S.A. de C.V.                                              | Real Estate           | Active | Mexico         | 100.00% |
| Horno de Paterna 2020 S.A.U.                                      | Operator              | Active | Spain          | 100.00% |

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| Ideal, S.A.                                               | Sub Holding / Operator  | Active | Chile     | 100.00% |
| Industrial de Maíz, S.A. de C.V.                          | Real Estate             | Active | Mexico    | 96.89%  |
| Inmobiliaria Bimbo Azcapotzalco, S.A. de C.V.             | Real Estate             | Active | Mexico    | 100.00% |
| Innovoali, S.A de C.V.                                    | Sub Holding/Real Estate | Active | Mexico    | 100.00% |
| Inversiones Bimabel de Venezuela, C.A.                    | Real Estate             | Active | Venezuela | 100.00% |
| Itacaré S.A.                                              | Operator                | Active | Uruguay   | 100.00% |
| Justo Inc.                                                | Associate               | Active | USA       | 1.03%   |
| Karamolegos Bakery Romania SRL                            | Operator                | Active | Romania   | 100.00% |
| Kitty Industries Private Limited                          | Operator                | Active | India     | 100.00% |
| La Generalle de Patisserie et de Confiserie S.A. (GEPACO) | Operator                | Active | Tunisia   | 100.00% |
| La Generalle Industrille Des Gateaux S.A.R.L. (GIGA)      | Operator                | Active | Tunisia   | 100.00% |
| Laser Management S.A. de C.V.                             | Associate               | Active | Mexico    | 30.00%  |
| Lefort Fintech Labs, S.A.P.I. de C.V.                     | Associate               | Active | Mexico    | 15.00%  |
| Livekuna Corporation                                      | Associate               | Active | USA       | 23.24%  |
| Management Objectives SA                                  | Operator                | Active | Rumania   | 100.00% |
| Mankattan Food (Shanghai) Co Ltd                          | Operator                | Active | China     | 100.00% |
| Mankattan Shanghai Distribution Co Ltd                    | Services                | Active | China     | 100.00% |
| Marilara, S.A. de C.V.                                    | Real Estate             | Active | Mexico    | 100.00% |
| Marinela de Baja California, S.A. de C.V.                 | Real Estate             | Active | Mexico    | 100.00% |
| Marinela de Occidente, S.A. de C.V.                       | Real Estate             | Active | Mexico    | 99.79%  |
| Marinela del Norte, S.A. de C.V.                          | Real Estate             | Active | Mexico    | 89.33%  |
| Marinela del Sureste, S.A. de C.V.                        | Real Estate             | Active | Mexico    | 90.00%  |
| Maroc Buns Industries, S.A.R.L.                           | Associate               | Active | Morocco   | 35.00%  |
| Mary Ann Trading Co. Ltd.                                 | Operator                | Active | China     | 100.00% |
| Mary Ann Trading LLC                                      | Sub Holding             | Active | USA       | 100.00% |
| Mekitec Oy                                                | Associate               | Active | Finland   | 24.46%  |
| Mindful Foods Inc.                                        | Associate               | Active | USA       | 33.00%  |

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| Mindsight Solutions S.A.P.I. de C.V.            | Associate                       | Active | Mexico      | 45.50%  |
| MKT Datos Innovando inteligencia artificial SpA | Associate                       | Active | Chile       | 20.00%  |
| Moldes y Exhibidores, S.A. de C.V.              | Operator                        | Active | Mexico      | 99.42%  |
| Moldexco Innovations S.A.S.                     | Operator                        | Active | Colombia    | 100.00% |
| Moulin D' or Distribution S.A.R.L. (MOD)        | Operator                        | Active | Tunisia     | 100.00% |
| Mundo Dulce S.A. de C.V.                        | Associate                       | Active | Mexico      | 50.00%  |
| Nadhari S.A. de C.V.                            | Sub Holding/ Without Operations | Active | Mexico      | 100.00% |
| Nanolock Inc.                                   | Associate                       | Active | USA         | 6.33%   |
| Novabes El Salvador S.A. de C.V.                | Operator                        | Active | El Salvador | 100.00% |
| Nutriamericas S.A.                              | Operator                        | Active | Panama      | 100.00% |
| Nutritious Can Be Delicious Brand S.A. de C.V.  | Associate                       | Active | Mexico      | 29.98%  |
| Ohalo Genetics Inc.                             | Associate                       | Active | USA         | 0.38%   |
| Olympic Freightways LLC                         | Services                        | Active | USA         | 100.00% |
| Olyra Foods Inc.                                | Associate                       | Active | USA         | 19.20%  |
| Onego Bio                                       | Associate                       | Active | Finland     | 2.53%   |
| Oobli, Inc.                                     | Associate                       | Active | USA         | 1.04%   |
| OVC, Inc.                                       | Operator                        | Active | USA         | 100.00% |
| Pagaca, S.A.P.I. de C.V.                        | Services/ Without Operations    | Active | Mexico      | 50.00%  |
| Pagacel S.A. de C.V.                            | Services                        | Active | Mexico      | 100.00% |
| Pan del Hogar, S.A. de C.V.                     | Real Estate                     | Active | Mexico      | 100.00% |
| PAN-GLO de México S. de R.L. de C.V.            | Associate                       | Active | Mexico      | 25.00%  |
| Panificación Avanzada Iberia 2050, S.L.         | Operator                        | Active | Spain       | 100.00% |
| Panificación Bimbo, S.A. de C.V.                | Real Estate                     | Active | Mexico      | 99.41%  |
| Panificación Industrial de Vergel, S.L.U.       | Operator                        | Active | Spain       | 100.00% |
| Panificadora Bimbo de Uruguay, S.A.             | Operator                        | Active | Uruguay     | 100.00% |
| Panificadora Bimbo del Perú, S.A.               | Operator                        | Active | Peru        | 95.37%  |

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| Participación Ecológica S.A.                             | Associate             | Active | Spain          | 3.32%   |
| Pasta4all, Inc.                                          | Associate             | Active | USA            | 3.59%   |
| Patisserie Biscuiterie Fine S.A.R.L. (PBF)               | Operator              | Active | Tunisia        | 100.00% |
| Pimad, S.A.U.                                            | Operator              | Active | Spain          | 100.00% |
| Plesir S.A.                                              | Operator              | Active | Uruguay        | 100.00% |
| Plucky, S.A.                                             | Without Operations    | Active | Uruguay        | 100.00% |
| Productos Marinela, S.A. de C.V.                         | Real Estate           | Active | Mexico         | 97.76%  |
| Productos Rich, S.A. de C.V.                             | Associate             | Active | Mexico         | 18.02%  |
| Protera SAS                                              | Associate             | Active | France         | 5.33%   |
| Rappi Inc                                                | Associate             | Active | USA            | 0.12%   |
| Scanntech Holdings LLC                                   | Associate             | Active | USA            | 2.31%   |
| SCIRE Automation S.A.P.I. de C.V.                        | Without Operations    | Active | Mexico         | 63.50%  |
| Servi-Soporte de Comercio Electrónico Qnet, S.A. de C.V. | Services              | Active | Mexico         | 100.00% |
| SGC, Servicios & Gestión Corporativa, S.A. de C.V.       | Services              | Active | Mexico         | 99.99%  |
| Sherlock Foods Holdings Limited                          | Sub Holding/ Services | Active | United Kingdom | 100.00% |
| Sichuan Mankattan Food Co Ltd                            | Operator              | Active | China          | 100.00% |
| Sociedad Industrial Equipos y Servicios S.A. de C.V.     | Operator              | Active | Mexico         | 39.05%  |
| Societe de Patisserie et de Confiserie S.A.R.L. (SOPACO) | Operator              | Active | Tunisia        | 100.00% |
| Societe Ingridium Food Technology S.A.R.L. (IFT)         | Operator              | Active | Tunisia        | 100.00% |
| Soskende S.A. de C.V.                                    | Associate             | Active | Mexico         | 40.00%  |
| St. Pierre (UK)                                          | Operator              | Active | United Kingdom | 100.00% |
| St. Pierre Groupe LLC                                    | Services              | Active | USA            | 100.00% |
| Store House Bread, LLC.                                  | Operator              | Active | USA            | 55.25%  |
| Strategic Ventures SRL                                   | Operator              | Active | Rumania        | 100.00% |
| Stroehmann Line-Haul, LP                                 | Operator              | Active | USA            | 100.00% |
| Suandy Mexico, S.A. de C.V.                              | Real Estate           | Active | Mexico         | 98.35%  |
| Sweet Note Bakery Inc                                    | Associate             | Active | USA            | 18.92%  |

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| Tangible Nous S.A. de C.V.                 | Associate          | Active | Mexico      | 25.00%  |
| Tecnovoali S.A. de C.V.                    | Without Operations | Active | Mexico      | 100.00% |
| The New Bakery Transportation Company LLC  | Services           | Active | USA         | 100.00% |
| Tía Rosa, S.A. de C.V.                     | Real Estate        | Active | Mexico      | 99.99%  |
| Tradición en Pastelerías, S.A. de C.V.     | Operator           | Active | Mexico      | 100.00% |
| Transipago S.A. de C.V.                    | Services           | Active | Mexico      | 99.95%  |
| Traslíder SA                               | Sub Holding        | Active | Guatemala   | 100.00% |
| Trei Brutari S.A.                          | Operator           | Active | Rumania     | 100.00% |
| Uniformes y Equipo Industrial S.A. de C.V. | Associate          | Active | Mexico      | 24.00%  |
| Unmaş Unlu Mamüller Sanayi ve Ticaret A.Ş. | Associate          | Active | Turkey      | 30.00%  |
| Vecentral, S.A.                            | Services           | Active | Guatemala   | 100.00% |
| Vel Pitar SA                               | Operator           | Active | Romania     | 100.00% |
| Virtuelle S.A.P.I. de C.V.                 | Associate          | Active | Mexico      | 30.00%  |
| Wellness Food Company SAS                  | Associate          | Active | Colombia    | 21.00%  |
| Zero Carb Company B.V.                     | Associate          | Active | Netherlands | 30.00%  |